

# **EXHIBIT 12**

**ESTIMATED PROCUREMENT CALENDAR**  
**Medication Assisted Treatment Services to Massachusetts Prison Population**  
**RFR# 20-DOC-9004-Prison Medication Assisted Treatment Services**

| EVENT  | ESTIMATED DATE                   |
|--|----------------------------------|
| <b>WTO Announcement published on Commbuys</b>                                      | August 2, 2019                   |
| <b>Bid / RFR Release Date</b>  | On or around November 5, 2019    |
| <b>Written Questions Opened</b>  | Upon release of RFR              |
| <b>Bid Intent Forms Due</b>  | November 18, 2019 by 4:00 PM EST |
| <b>Bidders Pre-Bid Physical Conference</b>   | December 5, 2019 at 9:30 AM EST  |
| <b>Site Visit to MCI Framingham</b>  | December 5, 2019 at 1:30 PM      |
| <b>Site Visit to MCI Cedar Junction</b>  | December 6, 2019 at 9:30 AM      |
| <b>Deadline for Submission of Bidder Written Questions</b>                         | December 20, 2019 by 4:00 PM EST |
| <b>Official Answers for Bid Q&amp;A published (Estimated)</b>                      | On or around January 7, 2020     |
| <b>Bid Amendment Deadline / Bid documents will not be amended after this date.</b> | January 15, 2020                 |
| <b>Deadline for Quotes/Bid Responses ("Bid Opening Date/Time" in COMMBUYS)</b>     | January 17, 2020 by 3:00 PM EST  |
| <b>Initial Evaluation of Bid Responses (Estimated)</b>                             | January/February, 2020           |
| <b>Bidder Oral Presentations</b>   | February, 2020                   |
| <b>Contract Award Recommendation to Commissioner</b>                               | February, 2020                   |
| <b>Notification of Apparent Successful Bidder(s) (Estimated)</b>                   | February, 2020                   |
| <b>Negotiations (Estimated)</b>  | February, 2020                   |
| <b>Estimated Contract Start Date</b>   | March 1, 2020                    |